**Code No.: 054** 

# PRE-BOARD EXAMINATION -I (NOVEMBER - 2019)

**BUSINESS STUDIES CLASS: XII** Time: 3 hrs.

MAX. MARKS: 80

## General Instructions:

- a) Attempt all Questions.
- b) Questions from 1-20 of Section A carries one mark.
- c) Questions from 21-25 of **Section B** carries Three mark.
- d) Questions from 26-28 of Section C carries four mark.
- e) Questions from 29-31 of **Section D** carries five mark.

| ·  | f) Questions from 32-3-<br>g) All parts of a question  | •                                  |  |   |  |  |  |  |  |
|--|--|------------------------------------|--|---|--|--|--|--|--|
| SECTION-A  |  |                                    |  |   |  |  |  |  |  |
| 1  | •  |                                    | •  | Angora Ltd., offered employment to objective it is trying to achieve. |  |  |  |  |  |
|  | (a) Organizational   | (b) Social                         | (c) Personnel                              | (d) Economical  |  |  |  |  |  |
| 2  | Dheeraj is working as he is working.   | Name the managerial level at which | 1  |   |  |  |  |  |  |
|  | (a) Middle   | (b) Top                            | (c) Operational                            | (d) Production  |  |  |  |  |  |
| Nikita and Savit completed the MBA and started working in a multinational compar same level. Both are working hard and are happy with their employer. Savit had the backbiting and wrong reporting about his colleagues to impress his boss. All the employer the organization knew about it. At the time of performance appraisal the |  |                                    |  |   |  |  |  |  |  |
|  | performance of Nikita was judged better than Savit. Even then their boss, Monoj decided to promote Savit stating that being a female Nikita will not be able to handle the complications of a higher post.  Identify the principle of management which was not followed by this multinational company.   |                                    |  |   |  |  |  |  |  |
|  |  |                                    |  |   |  |  |  |  |  |
|  | (a) Remuneration   | (b) Order                          | (c) Personnel                              | (d) Equity  |  |  |  |  |  |
| 4  | Study Buddy Pvt., is company dealing in stationery items. In order to establish standards of excellence and quality in materials and in the performance of men and machines, the company adheres to benchmarks during production. Moreover, its products are available in limited varieties, sizes and dimensions thereby eliminating superfluous diversity of products. Identify the technique of scientific management which has been adopted by Study Buddy Pvt. Ltd. |                                    |  |   |  |  |  |  |  |
|  | <ul><li>(a) Method study</li><li>(c) Motion Study</li></ul>  |                                    | ) Standardization and S<br>) Fatigue Study | Simplification  |  |  |  |  |  |

| 5  | sks, and Internet /Word<br>ame the dimension of the  | 1                |   |                           |   |  |
|----|--|------------------|---|---------------------------|---|--|
|    | (a) Political  | (b) Economical   | (c) Technological   | (d) Social                |   |  |
| 6  | ng loosened. Give the term   | 1                |   |                           |   |  |
|    | (a) Liberalization   | (b) Globalizatio | n (c) Privatization   | (d) Economic Policy       |   |  |
| 7  | Rahul, a worker, is given a target of assembling two computers per day. Due to his habit of doing things differently, an idea struck him which would not only reduce the assembling time of computers but would also reduce the cost of production of the computers. Rahul's supervisor instead of appreciating him, ordered him to complete the work as per the methods and techniques decided earlier as nothing could be changed at that stage. The above para describes one of the limitation of planning function of management. Name that limitation |                  |   |                           |   |  |
|    | (a) Planning reduces creativity (b) Planning leads to rigidity (c) Planning may not work in a dynamic environment (d) Planning involves huge costs   |                  |   |                           |   |  |
| 8  | "Offering 30% jobs to women." What type of plan is it?   |                  |   |                           |   |  |
|    | (a)Strategy  | (b) Objectives   | (c) Programs (d   | l) Policy                 |   |  |
| 9  | A company has its registered office in Delhi, manufacturing unit at Guragaon & marketing sales department at Faridabad. The company manufactures the consumer products. Which typof organization structure should it adopt to achieve its targets?   |                  |   |                           | 1 |  |
|    | (a) Functional   | (b) Divisional   | (c) Formal (d   | ) Informal                |   |  |
| 10 | A person buys 100 shares @ ₹ 100 per share of XYZ company. After some time the market price of shares becomes ₹ 120 per share. How much wealth shall he have in the company.   |                  |   |                           |   |  |
|    | (a) ₹ 12,000   | (b) ₹ 8,000      | (c) ₹ 10,000 (d   | 1) ₹ 10,120               |   |  |
| 11 | Grouping of activities according to the common traits is   |                  |   |                           | 1 |  |
| 12 | You are the personnel manager of Nitin and co. Ltd. You have been directed by the directors to appoint a charted accountant for the company. Name the process you will follow for the same?  |                  |   |                           |   |  |
|    | <ul><li>(a) Planning Process</li><li>(c) Selection Process</li></ul>   |                  | <ul><li>(b) organizing Process</li><li>(d) Motivation Process</li></ul> |                           |   |  |
| 13 | Ankur is working as a production manager in an organization. His subordinate Saural discussed with him a method of production which will reduce the cost of production. But due some domestic problems and Ankur's mind being pre-occupied, he is not in a position understand the message. Saurabh got disappointed by this. Identify the factor which acts as communication barrier.   |                  |   |                           |   |  |
|    | <ul><li>(a) Badly expresse</li><li>(c) Unclarified ass</li></ul>   |                  | <ul><li>(b) Symbols with</li><li>(d) Lack of attent</li></ul>           | different meanings<br>ion |   |  |
| 14 | is not a part of the three tier judicial machinery?  |                  |   |                           |   |  |
|    | (a) Tehsil Forum (b) District Forum  |                  | n   |                           |   |  |
|    | (c) State Commiss  | ion              | (d) National Com  |                           |   |  |

| 15 | Tata International Ltd. earned a net profit of Rs. 50 crores. Ankit the finance manager of Tata International Ltd. wants to decide how to appropriate these profits. Identify the decision that Ankit will have to take   |   |   |  |   |  |
|----|---|---|---|--|---|--|
|    | (a) Dividend  | (b) Financial   | (c) Investment  | (d) Financing  |   |  |
| 16 | is objection to advertisement.  |   |   |  |   |  |
|    | <ul><li>(a) Undermines social values</li><li>(c) Knowledge on various products</li></ul>  |   | <ul><li>(b) Decrease in price</li><li>(d) Improvement in Quality of Product</li></ul> |  |   |  |
| 17 | with a fresh issue of shares and<br>buy 1 share for every two shares  | 1   |   |  |   |  |
|    | (a) Through Prosp   | pectus (b) Right  | Issue (c) Bid offer   | (d) Private Placement  |   |  |
| 18 | Shreemaya Hotel in Indore was facing problem of low demand for its rooms due to off season. The Managing Director (MD) of the hotel, Mrs. Sakina was very worried. She called upon the Marketing Manager, Mr. Kapoor for his advice. He suggested, that the hotel should announce an offer of 3 days and 2 Nights hotel stay package with free breakfast and one day religious visit to Omkarehswar and Mahakaleshwar Temples. The MD liked the suggestion very much. Identify the promotional tool, which can be used by the hotel through which large number of prospective pilgrimage tourists, all over the country and also abroad, can be reached, informed and persuaded to use the incentive. |   |   |  |   |  |
|    | (a) Sales Promotio  | ` , ,   | , ,   | nt (d) Personnel Selling   |   |  |
| 19 | Companies with a  | Companies with a higher growth pattern are likely to:                               |   |  |   |  |
|    | <ul><li>(a) Pay lower dividends are</li></ul>   | dends<br>not affected by growth   | considerations  | <ul><li>(b) Pay higher dividends</li><li>(d) None of the above</li></ul> |   |  |
| 20 | Financial leverage is called favourable if:   |   |   |  |   |  |
|    | <ul><li>(b) ROI is higher</li><li>(c) Debt is easily</li></ul>  | estment is lower than the than the cost of debt available of existing financial lev |   |  | 1 |  |
|    |   |   | SECTION-B   |  |   |  |
| 21 | 'No action in an organization is initiated without directing'. In the light of this statement explain any three points of importance of directing.  |   |   |  |   |  |
| 22 | Differentiate between formal and informal communication on the basis of: i. Authority ii. Origin iii. Direction of flow of communication  |   |   |  |   |  |
|    |   |   | OR  |  |   |  |
|    | Differentiate between i. Delegation ii. Origin iii. Flow  | veen Authority and Acc  | countability on the basis   | of:  |   |  |

Naveen, the Financial Manager of an air travel consultancy approached a Brokerage House to trade in securities. He opened a D-mat account with the Brokerage House. Since then he has been very active in stock trading under the guidance of the broker. However, subsequently his broker slowly started trading on securities on behalf of Naveen without his consent. Naveen approached the broker and complained for the same; and warned that if it is repeated he will file a complaint as per the SEBI's guidelines.

In the context of the above case:

- i. What is a D-mat account?
- ii. Who is acting as Depository Participant for Naveen
- iii. Name any one function performed by SEBI to protect the interest of the investor.
- 24 Explain any three factors to be considered for taking a dividend decision.

#### OR

State and explain any three factors affecting working capital requirements.

- A domestic automobile company had monopoly market for small cars in India. The company was performing well with 10% increase in sales every year. Encouraged by this, the Managing Director kept a target of 15% increase in sales for the next year. But at the same year a foreign company entered in Indian market with their small cars with a reduced price, and because of it the company couldn't achieve its target.
  - i. Identify and explain the limitation of one of the functions of management because of which the company couldn't achieve the target.
  - ii. Explain any other two limitations of the same function.

## **SECTION-C**

Narrate any four factors determining the Price of a product.

## OR

Describe various channels of Distribution with examples.

Rupesh, an MBA degree holder happened to stay for few weeks in a village of Bhagalpur, Bihar. During his stay, Rupesh found that the people of the village are suffering the exploitation from local merchants, who were practicing unscrupulous and exploitative trade practices. After looking at the suffering of the people he decided to set up an Organisation to protect and promote the interest of consumers of the town.

Can he complaint a file against local merchants? If yes, to whom can he approach? State the redressel machinery.

28 Discuss Maslow's Need Hierarchy theory of motivation.

#### OR

Differentiate between capital market and money market on the basis of:

i. Safety ii. Participants iii. Instr

iii. Instruments iv. Liquidity

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### **SECTION-D**

- 29 'Management is a profession like medical or legal profession'. Do you agree with this 5 statement? Give reasons to support your answer.
- The management of a bicycle manufacturing company decided to increase its production and planned to produce 5000 bicycles in a week. You, as a manager, what steps have to be taken to exercise effective control over the activities of subordinates?

### OR

'Controlling is an indispensible function of management'. Do you agree? Give reasons in support of your answer.

- Sumanth has a Small Scale Unit of manufacturing crackers. Anticipating a high demand of crackers in the festival of Diwali, he produced large quantity of crackers. But soon before the festival the Supreme Court declared that the crackers can be burst only for the duration of two hours. On hearing the court order he felt that crackers may not be fully during the festival. Hence he decided to offer crackers at special price to clear of the inventory.
  - i. Identify and explain the sales promotion activity adopted by Sumanth.
  - ii. State and explain any other four sales promotion tool normally adopted.

### **SECTION-E**

- Mr. Kumar Jain started 'Safeguard', a stabilizer manufacturing company. Due to the quality of the stabilizer, the demand went up. The management of the business decided to increase the production. Kumar Jain felt that it will be difficult for him to manage and take decision alone regarding production, finance and marketing. So he appointed three subordinates to look after the above functions and the responsibilities of taking decisions regarding their functions. They can also assign some of decision making power to their subordinates by giving them more autonomy.
  - i. Identify the element of organizing used by Mr. Kumar Jain for the development of business.
  - ii. Also explain any five points of importance of this concept.
- Narrate the following external sources of recruitment:
  - i. Direct recruitment

ii. Casual caller

iii. Labor contractors

iv. Placement agencies and management consultants

#### OR

Narrate the different methods of On-the-Job Training.

34 Briefly explain the techniques of scientific management introduced by Fredrick Winslow Taylor.

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